









# LEAD PARTNER SEMINAR Interreg IPA CBC IT-AL-ME PROJECT CHANGES

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## Reference documents



- Subsidy Contract art. 8
- Partnership Agreement art 18
- Factsheet 4.7 PROJECT CHANGES
- Linked Factsheets
- Template Request for major changes

All project modifications are managed through the eMS Platform

## FS 4.7 Project changes / General principles

#### WHO CAN INITIATE A MODIFICATION AND WHEN

- JS every time
- LP after the project is in the ((contracted)) status and following related specifications
  - Via modification request
  - Via re-opening the attachment upload section
- N.B. Project approved under condition (e.g. Negotiation phase...

see FS 3.2 eMS user manual - Contracting procedure)

All modifications need to be consulted by JS and, if relevant, approved by MA and/or JMC.



## FS 4.7 Project changes / Types of modifications



- Partnership changes
- Budget changes
- Extension of project's duration
- Content changes

### ....with different levels of approach

- ✓ changes enter into force after approval by relevant programme bodies, but are valid retrospectively starting from date of written request's submission to JS
- ✓ Expenditures occurred for changes, which were not approved, are ineligible.

# 4.7 Project changes / Types of modifications

**ADJUSTMENTS** 

Work plan
/Partner budget
adjustments

**MINOR CHANGES** 

Modification of administrative elements

**Budget flexibility** 

MAJOR CHANGES

Partnership changes

**Budget changes** 

changes in the project's duration;

Content changes



BASELINE latest approved AF



# FS 4.7 Project changes



- Modification of activities considered as STATE AID relevant, for which contractual provisions apply – to be authorized by the programme bodies, <u>even if minor</u>.
- Written request by LP for major as well as for minor changes



✓ In case of doubt inform the JS for appropriate evaluations.

## Adjustments

# NOT significant impact

#### TO BE REPORTED

- Adjustments of the work plan, i.e. activities
- Change in partner budget section

LP must notify adjustments authorized by JS before their processing (ie. reported as "deviations" within periodic JPR - section "Problem Section Justification")

LP do not need to start any «modification request» in the eMS.

# Adjustments / Types

#### **MODIFICATION**

Minor adaptation of the timeline of activities, deliverables or outputs

Small modification of the format of activities or deliverables

Change of Work Package Leader

Change in partner budget section

#### RESTRICTION

- Alert on project intervention logic
- Do not change nature, quantity and use of the planned outputs

N/A

#### Not allowed

- modification of total BL x WP
- modification of the chosen reimboursement option (real/flat rate)

## Minor changes

# Significant impact BUT

### TO BE NOTIFIED TO JS/MA

- Modification of administrative elements
- Budget flexibility up to 15% between BL/WP of partner's total budget

Minor changes do not need approval by JMC/MA, but LP must notify them to the JS and start a <u>"modification request"</u>
in the eMS...to update the AF

# Minor changes / Administrative elements

#### **MODIFICATION**

Change of legal representative of the LP/PP

Change of contact data of the LP/PP

Change of contact data of the project (eg.

PM, CM, FM)

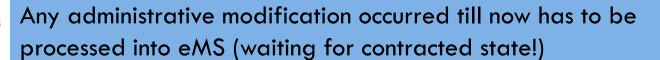
Change of LP/PP name without impact on its legal status

Change of bank account of the LP

#### **REQUIRED ACTION**

 To update related sections of AF in eMS

 To upload relevant supporting documents in eMS



## Minor changes / Budget flexibility up to 15%

#### **MODIFICATION**

#### **REQUIRED ACTION**

#### **RESTRICTION**

budget shifts among budget lines and/or work packages up to 15% of the partner's total budget

- LP Open "modification request" into eMS
- Check JS in advance
- update an excel tool provided by the JS
- update the AF into eMS

#### Not allowed

- changes in IPA contribution
- Changes in nature, quantity and use of planned investments

Alert on STATE AID contractual conditions

- LP has to: monitor project expenditures, ensure budget flexibility thresholds duties, authorize PP changes
- Timing: at latest 60 days prior the project relevant reporting deadline.



## Major changes

# SIGNIFICANT IMPACT

### APPROVED BY MA/JMC

- Partnership changes;
- Budget change between partnership;
- Budget changes, exceeding flexibility allowed;
- Changes in the project's duration;
- Changes in the content and/or activities of project.



- $\clubsuit$  When: as little as possible (ie. 1-2 times, with exception of partnerhip changes
- ❖ Timing: at the latest 35 days before project end date

recommended 60 days before

## Major changes / Partnership changes

- withdrawal of a partner
- integration of a new partner

#### **Types**

- Partner withdrawal with replacement of new partner
- Partner withdrawal with replacement of existing partner(s)
- Partner withdrawal without any replacement
- Structural or legal status change of Partner organization (e.g. legal succession)



## Major changes / Partnership changes-documents

- Withdrawal letter
- New PA or PA amendment
- Partner Statement + administrative docs
- Acknowledgement of partnership
- Further necessary docs



- minimum number of partners / eligible territories involved
- programme bodies approval is not necessary in cases of universal succession



## Major changes / Budget changes

- □ from 15% up to 25% of the partner's total budget approval by MA
- above 25% of the partner's total budget, as well as any budget shift among partners – approval by JMC

#### **Types**

Budget shifts among BL/WP from 15% up to 25% of the partner's total budget

Budget shifts among BL/WP above 25% of the partner's total budget

Budget shift among all partners compared to the approved AF

If applicable, budget reduction following the mid-term project review or programme decommitment



## Major changes / Budget changes - documents

- Separate justification for each altered BL/WP
- The updated excel tool provided by JS
- Acknowledgement of partnership, if any





- \* Reallocations to be duly justified by LP
- Changes to the budget allocation per period not allowed
- \* Financial implications of a partnership change not a budget change.

## Major changes / Changes in project duration

- □ up to 6 months approval by MA
- above 6 months approval by JMC



- exceptional and well justified cases
- prior approval by JS
- Extension may not exceed 9 months and Programme duration (31/12/2022)
- **Documents:** request has to be accompanied by a Partnership acknowledgement
- \* Timing: only after project mid-term review and before project end date

recommended 60 days before

## Major changes / Content changes

- Workplan modifications going beyond adjustments...
- Output indicators target above 30% approval by MA
- Modifications in project nature and objectives approval by JMC





- \* Exhaustive justification by LP and partnership acknowledgement
- \* Retroactive approval granted only in duly justified cases
- ❖ Modifications STATE AID relevant need additional information by partnership

## Major changes / Content changes - Types

## Some examples

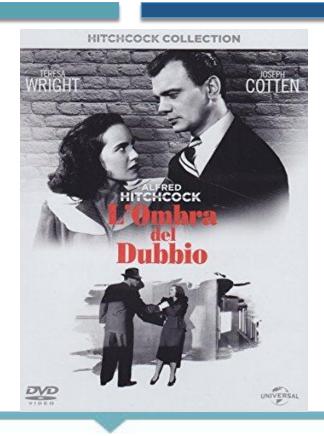
- Additional or reduced project activities, deliverables and outputs
- Main characteristics of planned outputs and investments
- Project objectives and results
- Output indicators target above 30%
- Project objectives, results and main outputs assessed in the project selection procedure

## eMS Procedure

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Type of change	Details	Programme Body in charge of approval
Administrativive changes	//	Notification to JS/MA
Budget flexibility	Up to 15%	Notification to JS/MA
Partnership changes	//	JMC
Budget change of the	from 15% up to 25%	JS/MA
partner's total budget	exceeding 25%	JMC
	Budget change between Partners	JMC
Changes in project duration	up to max. 6 months	MA
	above 6 months	JMC
Content changes	Workplan changes and targets for the output	MA
	indicators above 30%	
	substantial content changes	JMC

## Any further questions?



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## Contacts

#### All documents are available at:



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