

ANNEX 05 – Partnership involvement

Art. 16 (3) of the proposed Regulation for European Territorial Cooperation 2021-2027 provides that the participating countries shall prepare the programme in cooperation with the programme partners, which in article 6 of the proposed Common Provision Regulation 2021-2027 are listed as competent regional authorities (and local authorities, depending on the constitutional setting of the Country), and at least also (a) urban and other public authorities, (b) economic and social partners, (c) relevant bodies representing civil society, environmental partners, and bodies responsible for promoting social inclusion, fundamental rights, rights of persons with disabilities, gender equality and non-discrimination.

On this basis, the 2021-27 Task Force of the Interreg IPA CBC Italy-Albania-Montenegro agreed to involve partners during programming in the most effective way, through:

- a) Public consultations online: A first consultation was already organised between January and March 2020. Another consultation was held once the outline of the Programme and its priorities were more defined, between January and February 2021, in order to confirm the selected priorities with the extended partnership and general public;
- b) Focused partnership meetings for competent regional/national authorities (and local authorities, depending on the constitutional setting of the country): 8 focused meetings, involving few experts/public officers were organised in the second and third quarter of 2020 under the responsibility of the Regional and National Authorities concerned and with the support of the Joint Secretariat. For Albania and Montenegro line ministries responsible for the Programme topics were involved;
- c) Complementarities and synergies meetings: Complementarities and synergies were assured with other key stakeholders such as the representatives of the EUSAIR (the pillar coordinators e.g.), of other Interreg programmes of the area in 10 meetings throughout 2020;
- d) An online extended partnership meeting for urban/local public authorities, socio-economic partners, third sector was held on 18 January 2021.

1. Focused partnership meetings

In the second and third quarter of 2020, focused partnership meetings for competent regional / national authorities were organised, involving few experts / public officers under the responsibility of the Regional and National Authorities concerned and with the support of the Joint Secretariat. Because of the COVID-19 restrictions, meetings were only possible online.

For Albania and Montenegro line ministries responsible for the Programme topics were involved.

Focused partnership meetings held:

1. 02/02/2020 - Puglia (online)
2. 12/06/2020 - Puglia (online)
3. 19/06/2020 - Puglia (online)
4. 28/07/2020 - Albania (online)
5. 31/08/2020 - Montenegro (online)
6. 09/09/2020 - Molise (online)
7. 04/09/2020 - Montenegro (Online)
8. 22/10/2020 - (online) - Capitalisation meeting with 2014-2020 beneficiaries.

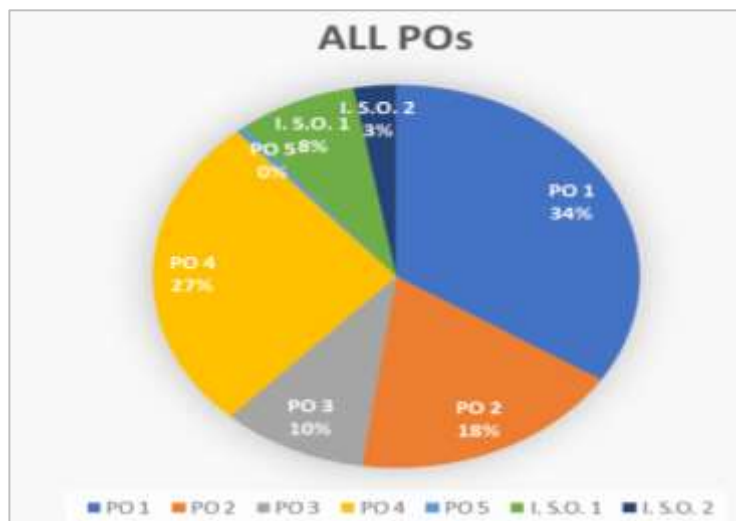
During these meetings, **101 persons** with different thematic expertise and background expressed their opinion on the key needs of the programme territories. Even if they were held online for COVID-19 restrictions, participants could discuss the key emerging needs of the territories, the actors to be involved as well as the need for cooperation on these topics.

A qualitative assessment of their opinions against the current versions of the Regulations, especially in relation to the ERDF and Interreg Priority Objectives, following trends emerged.

Chart 1 - Number of participants' opinions matching with POs

PO 1	SMARTER	60
PO 2	GREENER	32
PO 3	CONNECTED	17
PO 4	SOCIAL	47
PO 5	CLOSER	1
I.S.O. 1	GOVERN.	14
I.S.O. 2	SAFER	5

Chart 2 - Percentage of participants' opinions matching with POs



A high number of partners agreed on a strong need for **PO 1 Smarter EU**, as well as on actions which may be implemented within **PO 4 More social EU**. Promotion of the cultural heritage, creativity and **tourism** were important topics, which indeed may be covered horizontally in the future programming period (see below about PO 5). According to the participants, the **socio-economic challenges** related to both the structural weaknesses of the territories and to the mid-term consequences of the COVID-19 crisis may be more effectively targeted together across national borders by the Programme. At the same time, this is also due to a general understanding that within these two POs a lot of cooperation actions (such as training, capacity buildings, etc.) may lead to concrete results for the territories, especially in relation to the promotion of the **cultural heritage and the support to sustainable tourism**. This also reflects on the nature of already on-going cooperation projects: Projects in 2014-2020 already showed a big focus on PO 1 and many projects already implemented activities aiming at an increase of skills and capacities typical of PO 4, often in relation to weak social groups (such as e.g. disabled, inhabitants of suburban areas, etc.).

Like in most Interreg programmes in Europe, **PO 2 Greener EU** showed also a high interest and need of cooperation, as the **joint maritime environment**, and the **increased natural / man-made risks** may only be effectively addressed together. Also in PO 2 a focus on **sustainable forms of tourism** emerged.

The fact that **PO 3 A more connected EU** was not mentioned as a priority for the majority of participants is not due to a lack of needs to improve the connectivity in the area. On the contrary, several participants stressed that connectivity is a pre-condition for any development and require wider investments, which are limited in cooperation programmes such as ours, therefore as a total number, there are less cooperation actors involved in the theme and a general need emerges to focus on few strategic projects.

Finally, for **ISO 1 (governance) and ISO 2 (security) themes**, there is for sure a potential to develop cooperation actions, but especially for ISO 2, actors such as customs and ministries for interior use other tools to cooperate, rather than cooperation programmes.

The on-going debate of P.O. 5 EU Closer to citizens, which is understood as integrated, cross-border local development strategy and it requires a sub-strategy and sub-programme structure (such as cross-border local action groups or EGTC, not available in IPA countries), was in general not discussed by participants in these terms and therefore assessed accordingly (only one opinion is focused only on integrated local development strategies). Instead, promotion of the cultural heritage was stressed as cross-border cooperation theme to be covered horizontally in all POs.

Specific objectives

In relation to the specific objectives of the proposed ERDF and ETC Regulations 2021-2027, opinions showed some clear trends.

For P.O. 1 Smarter EU, where most of participants stressed the importance to improve **the framework conditions for the development of SMEs**, building up on the 2014-20 programming period results. The focus on **cultural, creative and touristic sector** was very often stressed by participants. At the same time, the **digital and green agendas, agro-food and blue economy** sectors were also mentioned as priority.

For P.O. 2 Greener EU, there is a more complex picture, because the different environmental aspects, which cooperation mostly focus on, are all interconnected, such as e.g. **the protection of the biodiversity of the sea** and territories depending on waste management, on circular economy, on water management and on water sewage system management. A clear need to jointly address **natural and man-made risks** and to decrease CO2 emissions with more efficient energy policies emerged. More **sustainable forms of tourism** was also mentioned as a need.

For P.O. 3 More connected EU, most participants focused on the missing links to TEN-T hubs and the intermodality.

For P.O. 4 More social EU, many cooperation actions mentioned by participants aimed at **skills and capacity building**, targeted to specific social groups, even here often focused on **cultural, creative and touristic sectors**. Efficient healthcare was also mentioned as possible priority.

For ISO 1, the majority of activities mentioned was focused on the efficiency and coordination of public administrations and of public services to citizens and SMEs.

Chart 3 -Number of participants' opinions matching with S.O.s

SO No.	Descr.	TOTAL
PO 1 I	R&D	0
PO 1 II	Digitalisation	0
PO 1 III	SMEs	60
PO 1 VI	Skills	4
PO 2 I	energy efficiency	4
PO 2 II	Renewable	3
PO 2 III	energy grids	4
PO 2 IV	risk	16
PO 2 V	water management	7
PO 2 VI	circular economy	14
PO 2 VII	biodiversity	22
PO 3 I	digital networks	0
PO 3 II	TEN-T	2
PO 3 III	intermodality	16
PO 3 IV	multimodality	0
PO 4 I	labour/employment	0
PO 4 II	training infrastructures	0
PO 4 III	marginalised persons	0
PO 4 IV	healthcare infrastructures	1
I.S.O. 4a	employment	7
I.S.O. 4b	training	40
I.S.O. 4c	common healthcare	3
I.S.O. 4d	efficient healthcare	8
I.S.O. 4e	social inclusion	5
PO 5 I	urban integrated strategy	1
PO 5 II	local integrated strategy	1
I.S.O. 1c	efficient administration	14
I.S.O. 1b	Legal obstacles	0
I.S.O. 1c	people-to-people	0
I.S.O. 2	Safer EU	5

2. Complementarities and synergies meetings

As main platform for exploiting complementarities and synergies with Interreg programmes along the Italian shore of the Adriatic and Ionian Seas, the JS participated in the **Adriatic-Ionian Working Group**, set up by the

Italian Government, Department for Cohesion Policies. This group is made of representatives of Interreg programme bodies of all Italian Regions and it has the objective to agree on common approaches and enhance complementarities and synergies among Adriatic-Ionian programmes. The group met in Rome on 20/01/20 and then online on 27/04/20, 11/09/20 and on 9/2/21. Furthermore, the Managing Authority of the **transnational programme ADRION** was invited to actively contribute to the discussion at the Task Force meeting on 15 September 2020. As key outcome, a common methodology was developed by the Italian Department for Cohesion Policy, for enhancing complementarities, synergies, cross-fertilisation and capitalisation across the Adriatic-Ionian programmes, which is going to be promoted during programme implementation.

To enhance the programme alignment with the **EU Strategy for the Adriatic and Ionian Region** (EUSAIR), a first online meeting with the EUSAIR platform Regione Marche was held on 21 April 2020, followed by an online meeting organised by the Italian Department for Cohesion Policy on 1 September 2020, with all **National and Pillar Coordinators** of the EUSAIR. As an outcome, the EUSAIR actors were made familiar with the state of play and opportunities provided by the programme and they presented their EUSAIR flagship projects.

In 2020, three meetings devoted to synergies and capitalisation with **Mediterranean programmes**, and networking activities of the Knowledge of the Sea network, were organised and facilitated by **Interact**, which allowed us to align our approaches in enhanced coordination in the 2021-2027 programme.

3. Online public consultations

3.1. First online survey

A first online public consultation took place between January and March 2020, following up on the Border Orientation Paper on the 2021-2027 Interreg IPA CBC Italy-Albania-Montenegro (**2021-27 Programme**) developed by the European Commission, as well as on the work of the 2021-27 Task Force, established on 29 November 2019. The objective was to consult and provide all interested stakeholders with a possibility to contribute to the shaping of the 2021-27 Programme, in terms of the most important priorities and objectives for the Programme Area.

The public consultation was an anonymous survey, running from 3 January until 31 March 2020 on the website of the programme www.italy-albania-montenegro.eu.

The survey was relaunched with further news on the website, i.e. 13 January and 21 February, accompanied by Facebook posts, as well as with news on the websites of the National Authorities and mail invitation to participate by the Managing Authority.

3.2. Structure of the first survey

The survey was made of nine questions, with multiple-choice answers, in order to facilitate the participation and to enable an objective analysis of the answers, i.e. avoiding the need of a qualitative assessment.

The first question related to the key priorities for the 2021-2027 period in the border area between Italy-Albania and Montenegro and the possible answers were the specific objectives of the future programmes, as provided by art. 2 of the proposal of the European Commission for the ERDF Regulation, COM(2018) 372, as well as by art. 14 of the proposal for the ETC Regulation, COM(2018) 374, with the possibility to select maximum three options.

The second question was related to the participants, who specified if their opinions were as interested citizens or reflected on official positions of their organisations, being national, regional, local authorities, socio-economic partners, NGOs or private bodies.

The other seven questions aimed at further specifying the seven specific objectives with topics raised by the Border Orientation Paper and discussed at the first meeting of the 2021-27 Task Force.

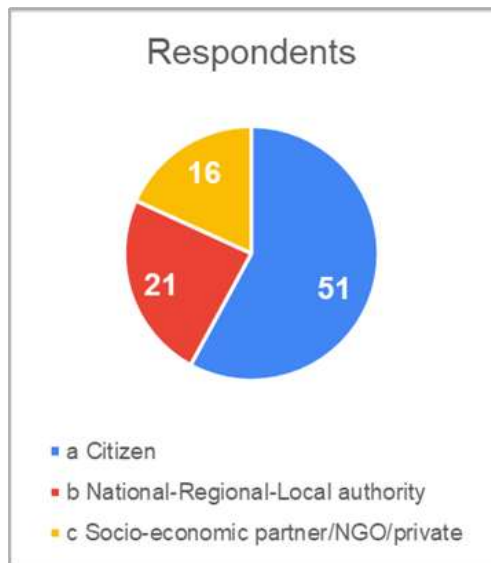
The full text of the survey is in Annex 1 to this analysis.

It needs to be noted that the first survey took place before the start of the **COVID-19 pandemics**, therefore in a completely different socio-economic environment. The needs for tackling the mid- and long-term consequences of the COVID-19 crisis on the society and economy were not known.

3.3. Outcomes of the first survey

Below the analysis of the outcomes of the different questions.

a) Analysis of the participants



88 persons participated in the survey, which is a low number compared to the stakeholders structure and population of the border area. This may be mainly due to the difficulty to reach the general public, as the wording of the Regulation and of the topics is rather technical and difficult to understand for a general public. It may be also due to the fact that the most interested and participative target groups of the programme communication are the programme partners, who prefer being involved in partnership meetings or personal interviews.

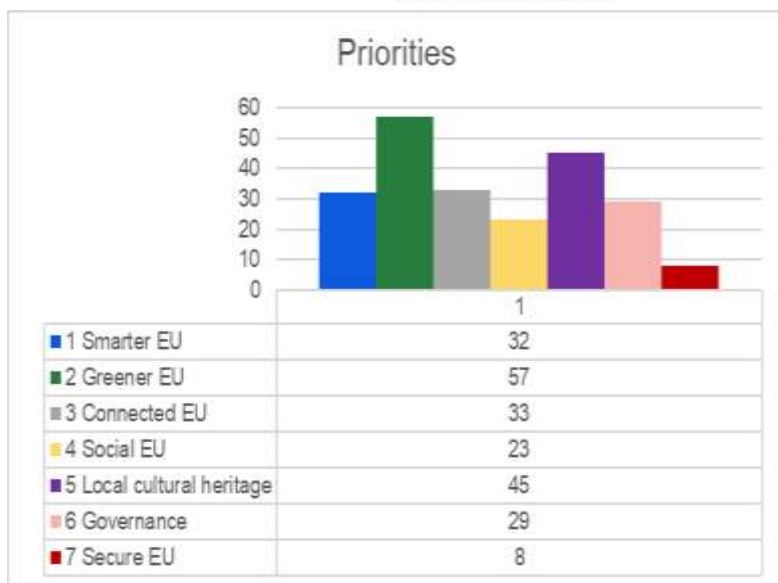
The responses are wide too limited to draw final conclusions on the priorities, and there is a clear need to follow up and organize further public consultations as well as to focus on partnership meetings.

Nonetheless, the opinion of 88 participants, who invested their time to fill in the survey, provides a relevant general orientation, which needs to be considered by the 2021-27 Task Force.

The 51% majority of participants in the survey were citizens, i.e. either they preferred expressing their personal opinion or they could not reflect on official positions of the organization they work for.

21% were staff of national, regional or local authorities, who could reflect on existing official positions / strategies / plans for the future, while only 16% were socio-economic, non-profit or private partners' staff. The shares public / private roughly match with the share of partners participating as beneficiaries of the current programme, which may suggest that many respondents were already partners, thus having an interest to continuing their cooperation.

b) 2021-2027 priorities



Participants could select maximum three priorities.

The overwhelming majority of participants (64,77%) selected PO2 Greener EU as a priority, followed by PO5 Promotion of local cultural heritage (51,14%)**, PO3 More connected EU (37,50%), PO1 Smarter EU (36,36%). This selection is aligned with the four priority axes of the current Programme, with the four EUSAIR pillars, as well as with the opinion of the 2021-27 Task force, which was in favour of continuity, i.e. the 2021-27 Programme to build up on the achievements of the current programme.

Also, the governance priority of Interreg and PO4 More social EU had substantial percentages (32,95% and 26,14%), while More secure EU had a lower interest (9,09%).

** As the debate between EU Commission and Member State on P.O. 5 was going on, the guidance and understanding of how this P.O. was not provided, therefore the data on P.O. 5 is not completely reliable.

c) Topics for the top four priorities

Participants could select maximum two topics per priority.

1- Greener EU

The topics, which were mostly selected under this priority were:

- “RES: Energy production from renewable sources, through supporting measures” (46 hits)
- “Waste: Sustainable waste management (recycling, circular economy etc.), through strategies, plans and pilot actions” (23 hits).

2- Local cultural heritage promotion**

The topics, which were mostly selected under this priority were:

- “Culture: Cultural initiatives for tourists and citizens in local, urban, rural, coastal communities” (50 hits)**
- “Green tourism: Increasing sustainable / green tourism (incl. culture, youngsters, family, sport, wine and food, experiences etc.), involving local communities” (35 hits)

** As the debate between EU Commission and Member State on P.O. 5 was going on, the guidance and understanding of how this P.O. was not provided, therefore the data on P.O. 5 is not completely reliable.

3- More connected EU

The topics, which were mostly selected under this priority were:

- “Public transports: Improve public transport links, through small infrastructures and joint planning” (27 hits)
- “Marine links: Improve maritime/lake transport links, as well as accessibility to the maritime hubs (incl. access to TEN-T nodes), through small infrastructures and joint planning” (16 hits)

4- Smarter EU

The topics, which were mostly selected under this priority were:

- “Agro-food: Support and services to the development of agro-food sector” (22 hits)

b) “Blue economy: Enhancing the blue economy (sustainable economic development in the marine environment)” (21 hits)

5- Governance

The topics, which were mostly selected under this priority were:

- a) “Services: Improving public administration services jointly in the cross-border area” (42 hits)
- b) “Skills: Increase of administrative capacity of staff of public bodies jointly in the cross-border area” (28 hits)

6- More social EU

The topics, which were mostly selected under this priority were:

- a) “Professional training: Improving professional vocational training, through joint cross-border trainings” (26 hits)
- b) “Labour mobility: Measures to support cross-border labour mobility, such as administrative simplification, joint planning, efficiency of labour market organisations” (17 hits)

7- Safer EU

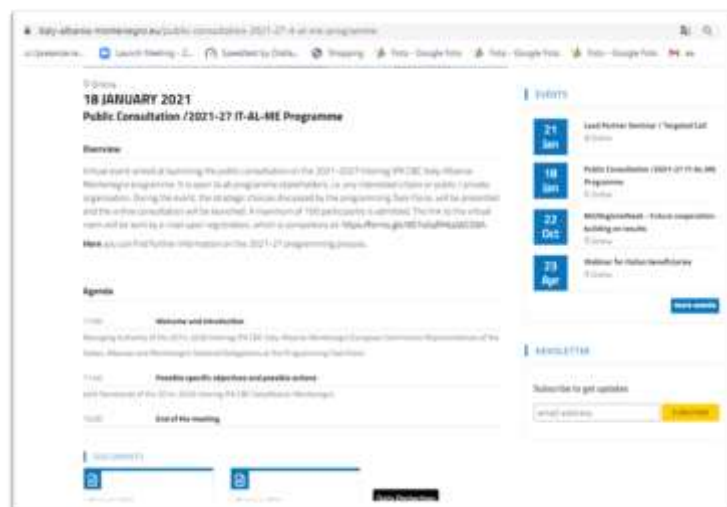
The topics, which were mostly selected under this priority were:

- a) “Border-crossing: Improving efficiency of border-crossing management” (54 hits)
- b) “Crises management: Improving capacity of neighbouring countries to address crises at border-crossing” (24 hits)

3.4. Public consultation

As decided by the 2021-2027 Task Force, an online Public Consultation event was held on 18 January 2021, with the objective to consult all interested stakeholders on the 2021-2027 programme, for which specific objectives, actions and target groups have already been defined at this stage.

During this event, the online public consultation was launched and participants were provided with access to the online survey tool. The online consultation was open from 18 January 2021 to 15 February 2021.



The online announcements were accompanied by e-mail invitation and announcement, as well as other news online and on social media, such as this one of 18 January 2021.

136 participants registered for the event, i.e. 22% non-profit organisations, 19% ministry / regional public officers and 15% from universities, while approximately 95 to 100 persons were connected online.



3.5. Structure of the public consultation

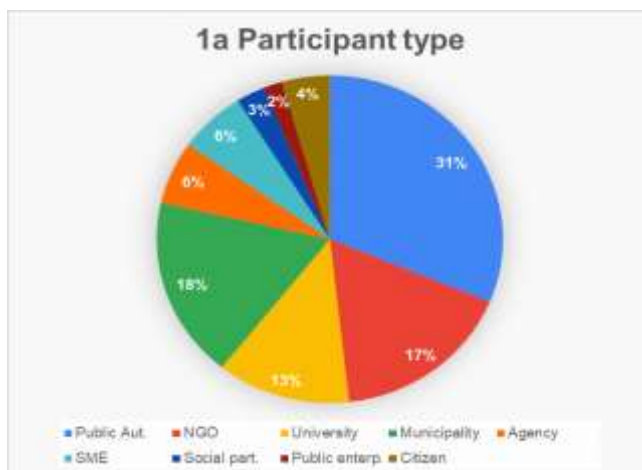
Differing from the first online survey, which was not based on a selection of programme objectives by the 2021-2027 task force, the online public consultation was focused on the selected specific objectives, actions and target groups. It was made of 3 sections:

1. identification of the participant (in this case, name and surname was required) and type of organization;
2. presentation of the specific objectives selected, with the request to assess how far these are a priority;
3. presentation of the planned actions and target groups within each specific objective, with the request to assess how far these cover the needs.

The full text of the consultation is in Annex 2 to this analysis.

3.6. Outcomes of the public consultation

a) Analysis of the 112 participants

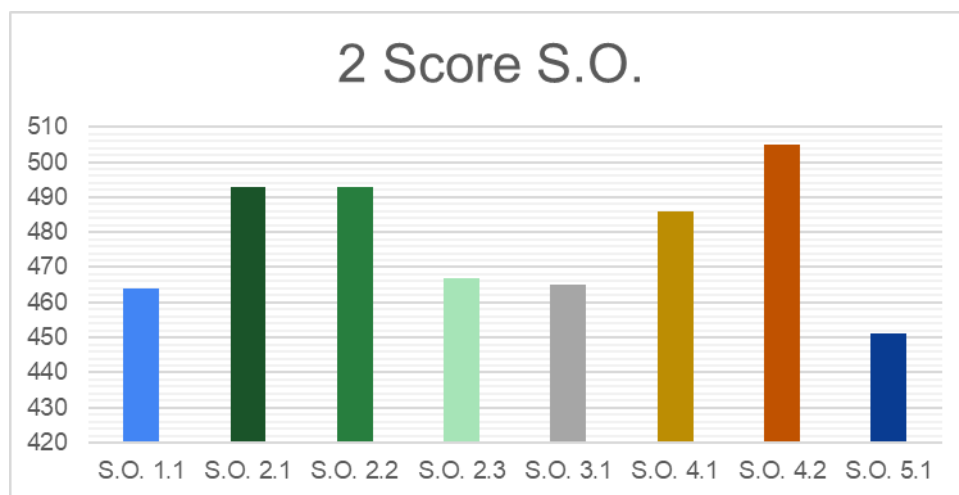


If we consider the difficulty in reaching interested stakeholders with online questionnaires, generally reluctant to participate, 112 participants in just one month, is a relevant and representative number of the programme stakeholders.

Most of participants represented public authorities, central and regional authorities (31%), which is aligned with the key beneficiaries and target groups of the programme. NGOs also showed a big interest in participating (17%), as well as universities and municipalities (both above 10%).

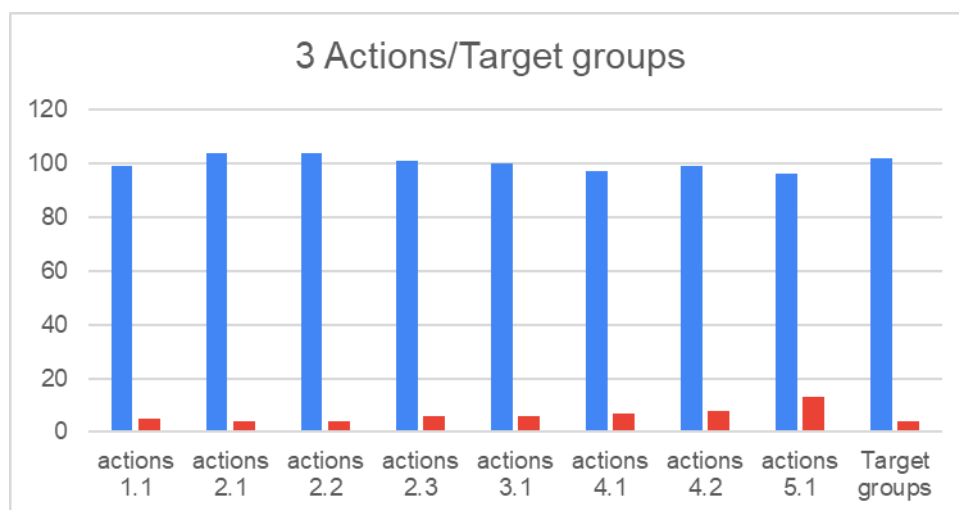
Almost half of the participants were from Italy, which is proportionate to the population, followed by Montenegro, which was highly represented compared to the small size of the population.

b) Analysis of the responses on specific objectives



In line with all partners' indications, S.O. 4.2 Inclusive Tourism had the highest score (505 on 560 maximum) in terms of being a priority for participants, followed by S.O. 2.1 Risk Management and S.O. 2.2 Biodiversity, which both exceeded 490 points. Also S.O. 4.1 Skills had a score above 480 points. While 5.1 Efficient administration, being a new objective, received only 450 points (the minimum score would have been 112 points). In any case all selected S.O.s exceed the average value of 336 and thus demonstrate that the majority of respondents agree with this selection.

c) Analysis of the responses on actions and target groups



In this chart the blue column shows the overwhelmingly positive opinions of participants to the actions and the target groups, as described in the draft programme, while the red column shows the dissenting opinions, i.e. the described actions/ target groups poorly cover the needs of the area.

Key words used in the additional comments made by some respondents: SMEs green tourism, start-ups, research (4 times), health care (4), agriculture and tourism (2), climate change, sustainable agriculture and farmers associations, water monitoring, Green agenda for EU and western Balkans, renewable energies,

green TEN-T corridors and ports (2), marine ecosystems, green skills (2), blue economy skills, digital skills, health skills, COSME links, local communities, schools and VET providers.

3.7. Outcomes interviews 2014-2020 project partners / target groups

Within the evaluation of the 2014-2020 projects organized by the Joint Secretariat, 76 project partners of the standard call projects replied to a questionnaire and interviewed 399 representatives of project target groups, which concerned the 2021-2027 priorities in addition to project evaluation:

	Project partners	Target groups	TOTAL
Total participants	76	399	475
1 Smarter EU	12	167	179
2 Greener EU	29	211	240
3 More connected EU	2	79	81
4 More social EU	1	77	78
5 EU closer to citizens**	18**	177**	195**
6 Governance	3	44	47
7 More secure EU	1	18	19
SPECIFIC PRIORITIES			
Local-Communities (tourism)**	18**	299**	317**
Environment	27	228	255
Digitalisation	11	157	168
Culture	9	137	146
SMEs	8	132	140
Transport	2	113	115
Disaster prevention	11	83	94
Health care	5	62	67

** The description made in the text of the questionnaire was not fully aligned with latest guidance on P.O. 5 by the European Commission, therefore this data is not completely reliable.

The outcomes are aligned with the selection made, with a focus on Smarter EU (SMEs) and Greener EU, as well as on the key cross-cutting topic of culture and tourism, but also on digitalization and the green agenda.

4. Key conclusions and summary

- In spite of the COVID-19 restrictions, which stopped all meetings in persons, with 101 participants in the 8 focused meetings, 136 at the public consultation event, 88 and 112 participants in the online public consultations, 475 respondents to the evaluation questions, as well as thanks to the 10 meetings related to synergies and complementarities, the outcomes of **the partnership involvement provide a robust strategic orientation.**

- The most important priorities for the 2021-27 Programme are aligned with the strategic orientation of the 2021-Task force, thus widely building up on the 2014-20 priorities: Top priorities are **Greener EU** and **Smarter EU**, with a focus on the support to **Tourism/Culture and digitalisation**. A more connected and social EU are very relevant priorities for the involved partners as well.

- All in all, the **partners widely support** the **specific objectives, actions and the target groups** selected by the 2021-2027 Task Force.

programming 2021-2027						Regulations POs - S.O.s		LEGENDA: ATTENDING SEVERAL MEETINGS, ONLY ADDITIONAL INPUTS COUNTED																													
Country/Region	Meeting	Input by	Main priorities	Key actors	Cooperation dimension	PO 1 I	PO 1 II	PO 1 III	PO 1 VI	PO 2 I	PO 2 II	PO 2 III	PO 2 IV	PO 2 V	PO 2 VI	PO 2 VII	PO 3 I	PO 3 II	PO 3 III	PO 3 IV	PO 4 I	PO 4 II	PO 4 III	PO 4 IV	I.S.O. 4.a	I.S.O. 4.b	I.S.O. 4.c	I.S.O. 4.d	I.S.O. 4.e	PO 5 I	PO 5 II	S.O. 1	I.S.O. 1.a	I.S.O. 1.b	I.S.O. 1.c	S.O. 2	
						Smart R&D	Digital SMEs	Skills		Green energy	Renew energy	risk	water	circula	biodiv		More digital	TEN-T	access	multin	PO 4 I	PO 4 II	PO 4 III	PO 4 IV	I.S.O. 4.a	I.S.O. 4.b	I.S.O. 4.c	I.S.O. 4.d	I.S.O. 4.e	PO 5 I	PO 5 II	Gover	efficie	Legal	I	peopl	Safer

Modality	Region	Partner	Project description	Lead institution	Joint sea = joint priorities	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Online	Puglia	Carlo Gadaleta - ARTI	Enhancing blue economy, Innovation Voucher (Blue Boost)	University, CNR, COISPA, CIAM Bari, CMCC, CEPMA, Districts Nautica da diporto & Pesca&Acquacoltura	Joint sea = joint priorities	X			X							
Online	Puglia	Claudio Polignano, Puglia	Support to tourism, Smart Specialisation Strategy and Blue Economy	Bussiness associations, exporting productive districts	Internationalisation, Joint models, success models	X			X							
Online	Puglia	Monica Calzetta – Labour	Joint investments for systemic internationalisation of SMEs, no de-localisation	Municipalities associations, municipalities	Joint vision	X			X							
Online	Puglia	Claudia Germano, Puglia	Support to health, welfare, labour	Municipalities, In-house agencies,	Joint vision, systemic cooperation, not single projects				X			X	X		X	X
Online	Puglia	Crescenzo Marino research	Enhancing blue economy, Innovation Voucher (Blue Boost), labour security			X			X	x						
Online	Puglia	Emanuele Abbattista Innovazione	Support to e-health, security for transports	Joint digitalisation activities		X		X			X		X			X

Online 2/4/20	Francesca Puglia	Support to process innovation, artistic handicraft, professional training		X		X	x			X			X
Online 2/4/20	Rosanna Puglia	Mutual titles recognition, students mobility, joint trainings	Fondations, ITS, educational system	Joint trainings, cooperation in education	X		X	x		X		X	X
Online 11/6/2020	Adriana Puglia	EUSAIR flagship Cultural routes (Fenici)			X		X						
Online 11/6/2020	Anna Puglia	SMEs and micro-Es, sustainable and slow tourism, increased capacity. Digitalisation and innovation of tourism SMEs. Trainings for touristic operators. Models for management of cultural heritage (private-public). Cross-sectoral interventions, such as on transport and mobility.	Regional agencies especially Pugliapromozione		X		X		X		X		X
Online 11/6/2020	Carmela Puglia	Support to innovation of touristic SMEs. Promotion of the cultural/natural heritage.			X		X						
Online 11/6/2020	Giovanni Puglia	Cinema and other creative industries. Development fund for transnational co-productions in IT-AL-ME. -Touristic and cinema routes.	MIBACT Rome	Co-production and co-distribution. Capitalise on previous projects.	X		X	X				X	X

			Lino Manosperta	Theatre support: Training of theatre operators, school for theatre with recognised qualifications, support to financial capacities of theatre operators. Trainings to increase digital skills. Link Theatre-TV productions.	MIBACT Rome, National Theatres, Universities	Links theatre to other cooperation sectors (social, agro-food, etc.)	X	X	X	X		
Online 11/6/ 2020	Puglia	Pubblico Pugliese	Gianfranco Gadaleta, GR-IT	Cultural - Touristic promotion		Capitalisation, EUSAIR projects, Systemic approach to the themes						X X
Online 11/6/ 2020	Puglia	Emanuele Abbattista, Puglia		EUSAIR strategic projects: a) Touristic and cultural SMEs; b) Innovation; c) Training; d) Touristic and cultural productive chains		Exploit synergies with EUSAIR flagships, where Puglia plays a role			X	X		X X
Online 11/6/ 2020	Puglia	Claudio Polignano, Puglia		Cultural creative industries and tourism		Synergies with all programmes						
Online 11/6/ 2020	Puglia	Maria Luisa Losavio, Puglia		Cultural - Touristic promotion		EUSAIR and synergies to be exploited						X X

Year	Month	Day	Location	Participant	Topic	Social partners, business organisation s,	Increased efficiency of administration and legislation, and digitalisation, jointly with other countries (CAP).											
Online	19/6/2020		Puglia	Francesco De Giorgio, Dept. Agriculture	Climate change, protection of biodiversity, landscape and water management, quality of life, fight against food waste, fight against abuse of vegetal and animal medicaments, pesticides etc.			X		X		X	X				X	X
Online	19/6/2021		Puglia	Vitantonio Priore, Dept. Agriculture	Climate change, sustainable and bio agricultural practices, fight against abuse of plant treatments, precision agriculture and livestock,		joint solutions to support SMEs to use precision practices	X		X		X					X	X
Online	19/6/2021		Puglia	Vincenzo Di Canio, Dept. Agriculture	Risk management, fire and landslide, coastal erosion, sustainable green tourism,		Joint models for educational forests, joint plans for forest management and mapping	X		X		X					X	

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Online 19/6/ 2021	Puglia	Claudio Polignano, Puglia	Risk management, maritime, coastal erosion, agrofood and agro-tourism, apulialifestyle initiative, connectivity, TEN-T cooridor 8, innovation, coast management	added value of cooperation	X	X	X	X	X	X	X
Online 19/6/ 2021	Puglia	Adriana Agrimi, Puglia	Digitalisation important in all fields.		X	X					
Consultation online meeting - 28 July 2020	Tirana, Albania	Representatives of Ministry of Education, Sports and Youth	Experts from central level authorities		X	X		X	X	X	
Consultation online meeting - 28 July 2020	Tirana, Albania	Representatives of Ministry of Interior	Experts from central level authorities								X

Consultation online meeting - 28 July 2020	Representatives of Ministry of Agriculture and Rural Development	Experts from central level authorities																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
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ONLINE E 31/8 & 4/9	Mo nte neg ro	IEC Tehnopolis	Digitization of business of micro, small and medium enterprises through optimization of their IT resources and reduction of business costs	Research and innovation centres, university, public institutions (ministries, local self government s), NGOs, Science and technology parks	Joint digitalisation activities	x		x					x			x
ONLINE E 31/8 & 4/9	Mo nte neg ro	IEC Tehnopolis	Support for innovative startups through the services of a regional data center or a network of 3 data centers.	Research and innovation centres, university, public institutions (ministries, local self government s), NGOs, Science and technology parks	Joint digitalisation activities	x		x	x				x			x

ONLINE E 31/8 & 4/9	Mo nte neg IEC ro Tehnopolis	Support for the development of the metal industry through the use of new technologies and innovative methods of production and processing of existing alloys	Research and innovation centres, university, public institutions (ministries, local self government s), Science and technology parks, Laboratories	Increased competitiveness, joint products, use of modern technologies into traditional business models, strategic cooperation	x	x	x	x	x	x	x	X	X	X
ONLINE E 31/8 & 4/9	Mo nte neg IEC ro Tehnopolis	Digitization of cultural and historical heritage through the use of new technologies	Research and innovation centres, university, public institutions (museums, libraries, etc), NGOs, media, tourism offices, etc.	Joint digitalisation activities, development of e-products.	x	x	x	x	x	X	x	x	x	x

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Joint digitalization activities, common strategy and connection for better e-health services, development of common protocols for COVID-19 (and future similar outbreaks)

ONLINE E 31/8 & 4/9	Montenegro negotiating affairs	Anja Belojevic, Ministry of transport and maritime affairs	multi modal transport and connecting the hinterland, port security and port digitalization, creating joint port protocols to avoid waiting and costs for ships, TEN-T cooperation, upscaling of borders crossing points infrastructure	Ports (port of Bar), border crossings MNE-AL	connecting coastal and hinterland area - better and multi modal connections (use of e- vehicles, self driving vehicles), TEN- T, upscaling of border crossings and cooperation with AL and IT																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
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ONLINE 31/8 & 4/9	Mo	nte	Developme	nt and	Tourism	sustainable tourism in post COVID-19 world, development of regional strategy for sustainable tourism and creation of regional sustainable tourism brands (MNE is since 1990s selfdeclared eco country) - through development of sustainability criteria and creation of sustainable tourism through education and certification of hotels (e.g. 50 hotels from each country), marinas, camps, extension of current Due	regional	x	x	x	x	x	x	X
						Tamara Djukic, Ministry of Mari project that is focused on digital promotion , cultural tourism - development and valorization of culture in post covid and creation of innovative products	strategy for sustainable tourism, regional sustainable tourism brands, better cooperation among stakeholders and creation of cooperation platform							

			Valorization of cultural and natural heritage through creation of routes; revitalization of existing cultural and natural heritage; models for management of cultural heritage (private-public); certified trainings for guides in the mountains (canyons, caves, etc.); support for SMEs in order to develop and improve additional offer; innovation and digitalization in tourism, emphasizing linkages with COVID19 crisis caused;	Ministries in charge for culture and tourism; local tourism organization s and municipalities; museums, other	Joint activities in order to improve culture, but also tourism sector, based on joint efforts in the region	x	x	x	x
ONLINE 31/8 & 4/9	Maja Kovacevic, Ministry of Sustainable Development and Tourism	nt and							

ONLINE 31/8 & 4/9	Montenegro	Ministry of Transport and Maritime Affairs	multi modal transport and connecting the hinterland, port security and port digitalization, creating joint port protocols to avoid waiting and costs for ships, TEN-T cooperation, upscaling of borders crossing points infrastructure	Government of Montenegro and respective Ministries, Ports (port of Bar), border crossings entities MNE-AI	connecting coastal and hinterland area - better and multi modal connections, including use of modern technologies (use of e-vehicles, self driving vehicles), TEN-T, upscaling of border crossings and cooperation with AL and IT																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
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Project	Lead	Partner	Project Description	Government of Montenegro and respective Ministries, transport operators, ports, maritime companies	economy of the see, green initiatives	x	x	x	X	
ONLINE 31/8 & 4/9	Montenegro	Emina Ministry of Transport and Maritime Affairs	Blue growth, climate change and green economy							
ONLINE 31/8 & 4/9	Montenegro	Ministry of Science	Smart Specialisation Strategy, innovative solutions, support for SMEs, start-ups, smart digital solutions.	Ministry of Science, RDI institutions, business organisation s	Internationalisation, joint models, joint activities, exchange of best practices, advisory services, trainings	X	X	x	X	X
ONLINE 31/8 & 4/9	Montenegro	Ministry of Internal Affairs	migration management and support in the area of integrated border management, cooperation in the consolidation of joint strategies, protocols and procedures in risk prevention and rapid response to potential threats such as forest fires, natural disasters, etc.			x	X	x	x	X

(more e-services with high level of sophistication and e-solutions for most commonly used services, improving the e-Government portal and enabling its functioning as one-stop-shop, raising awareness of the benefits of using public e-services and support to strengthening digital literacy); Support to the creation of a business-friendly environment for SMEs (facilitated access to e-signature through mobile device authenticity verification, conducting user needs analysis - demand-driven approach); Support to open data as a basis for R&D (ensuring data security and individual's right to privacy, enabling "once-only" principle); Support to overall administrative simplification (creating a catalogue of services based on "life events", improving interoperability of base registries, designing a pilot one-stop-shop as per the identified priority areas).

Admir Šahmanović	Ministry of Public Administration	e-government units within competent ministries, responsible for economy joint and R&D, meetings, business training associations, programmes, NGOs, local self-eminars, work on joint e-solutions, supporting documents, powers etc.	x	x	X	X	x	x
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Ben	Online efficacy	Rural economic development	current partners extended	joint models water management	x	x
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Ben Online efic 22/10 /20	iari Sabrina es Tirabassi	Sustainable tourism, sustainable mobility, car sharing, new touristic sustainable digital services	current partners	joint digital services	x	x		x		x		
Ben Online efic 22/10 /20	iari Fatma Jaupi es	Touristic SMEs networks, digital services, digital skills, sustainable tourism	current partners	joint digital services	x	x		x		x		
Ben Online efic 22/10 /20	iari Maja es Kovacevic	Touristic SMEs networks, digital services, digital skills, sustainable tourism	current partners	joint digital services	x	x		x		x		x x
Ben Online efic 22/10 /20	iari Maurizia es Giglio	New touristic routes, network of creative industries, cultural heritage, digital services	current partners	joint digital services				x		x		
Ben Online efic 22/10 /20	iari Anna es Introna	Cultural routes, accessibility of touristic destinations, young artists, cultural hubs, creative industries	current partners	joint trainings, joint models	x	x		x		x		
Ben Online efic 22/10 /20	iari Piernicola di es Iorio	contemporary art in rural spaces, creative industries	current partners	joint trainings joint models				x		x		x x
Ben Online efic 22/10 /20	iari Romina es Koto	Touristic SMEs, promotion of natural asset, ancient olive orchards	current partners	joint trainings joint models	x	x	x		x			

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